**Project Title and Code:** SIGAR LL-02: Lessons Learned from Aid Coordination in Afghanistan  

**Date:** February 4, 2015  

**Interviewees:**  
SIGAR Attendees: Grant McLeod, Subject Matter Expert / Consultant  
Location: Brussels  
Purpose: To collect perspective from engagement with Afghanistan from 2008 - 2014, at EU headquarters and in the field.  
Non- attribution Basis: Yes | X | No  
Recorded: Yes | No | X  

**Summary of Key Discussion:**  
- **ANDS** was a broad framework; It was hard not to align; No implementation strategy; Harder to align with lower level policy; Supposes government priority; Took long time to formulate programs to match framework; EU tried to align; Implement NPP; Spend lots of time meeting with NPPs; Health and Agriculture; Justice; NPP was a partial success; Health sector was a good area, because used to meet with ministers; other areas less clear; Agriculture less clear;  
- NPP reprioritization continues; Need to focus; Do more with less; Idea is to have collective donor incentive structure; Collective approach to disbursement; How to assess alignment?; There has been paralysis in the discussion; Still waiting for an action plan; Self Reliance has the same problem as the ANDS; It is not an operational document; TMAF refresh should happen; SOM in summer; Things are not moving quickly; Meetings drive activity;  
- The 5+3 TMAF group works well; Really acts as a platform for consensus; Read on TMAF; JCMB is old problem child; Very formal structure; Compromise forum; Just read statements with no in depth discussion; Agreed beforehand; Other coordination happens through weekly HoA and Sector groups;  
- **UNAMA** has always attempted to coordinate, not always successful; A lot of donor coordination; More effective at higher level, rather than technical level; Political reasons when donors go in a different direction; Always a shared responsibility;  
- EU never had PRT, but did have program to support EU member state priorities; Fund was intended to support lower level, but had a fragmented approach; HQ and field used to have different priorities; Now very smooth with HQ and field;  

**Follow-up:**  
- None