Record of Interview

**Project Title and Code:** SIGAR LL-02: Lessons Learned from Aid Coordination in Afghanistan

**Date:** January 31, 2015

**Interviewees:** [Redacted]

**SIGAR Attendees:** Grant McLeod, Subject Matter Expert / Consultant

**Location:** Kabul, Afghanistan

**Purpose:** [Redacted]

**Non- attribution Basis:** Yes | X | No

**Recorded:** Yes | No | X

**Recording File Record Number:**

**Prepared By:** Grant McLeod, Subject Matter Expert, Consultant

**Summary of Key Discussion:**

- UNAMA is not directive in its coordination attempts; UN seeks to be a facilitator; Provide a common platform; Far more consensus building; Small donors are probably biggest supporters; US has been supportive; US does not want to be the only perspective; US system is multi-faceted; Complexity drives decision making; US is more circumscribed; DOD difficulty; Legacy issue;
- JCMB is better format for non-traditional donors; Turkey is now there; Iran is in and out; JCMB was often politically used to shame donors; Donors coordinate through 5+3+3; which has expanded to government; Policy discussion; Incentives have been done collectively; Interested in joint 3rd party monitors;
- Donors are shortsighted about the need for broader government buy-in; Ministries need to be more engaged; Thematic coordination needed; Could use cluster leads for broader buy-in; Need for structure on basis of NPPs, but NPPs need to be sorted out first; MoF is not a development ministry; MoEC is largely ignored;
- TMAF cobbled together quickly, not based on analysis of what was required; TMAF was meant to be transitional; It included political considerations; Not meant to be a development agenda; No state building because of a lack of donor consensus because of public opinion back home; Not an example of a New Deal state;
- Deliverables are too broad; There is nothing about economic development; TMAF should have had policy and economic focus; Licit and illicit economy; More detailed economic data; WB data; Social policy issues aren’t covered in all themes;

**Follow-up:**

- None.